

Appendix B – Table taken from Sports England Leisure option guidance showing the Comparison of Leisure Management Options – Headline Advantages and Disadvantages

Key Feature	In-House	Outsourced	New NPDO	LACC	JV	CAT	Long-Lease	Asset Disposal
Retention of strategic control	●	●	●	●	●	●	●	●
Retention of operational control	●	●	●	●	●	●	●	●
Protection of staff – Roles & T&Cs	●	●	●	●	●	●	●	●
Operational risk transfer	●	●	●	●	●	●	●	●
Asset risk transfer	●	●	●	●	●	●	●	●
Potential for revenue savings	●	●	●	●	●	●	●	●
Access to capital funding	●	●	●	●	●	●	●	●
Access to external funding	●	●	●	●	●	●	●	●
Access to economies of scale	●	●	●	●	●	●	●	●
Set-up costs and lead-in time	●	●	●	●	●	●	●	●
Potential to generate capital receipt	●	●	●	●	●	●	●	●
Retention of publically accessible facilities	●	●	●	●	●	●	●	●
Potential to deliver strategic outcomes	●	●	●	●	●	●	●	●
Potential for community & staff involvement	●	●	●	●	●	●	●	●
Potential to increase participation	●	●	●	●	●	●	●	●
Potential for enhancement to service	●	●	●	●	●	●	●	●
Protection from future LA budget cuts	●	●	●	●	●	●	●	●